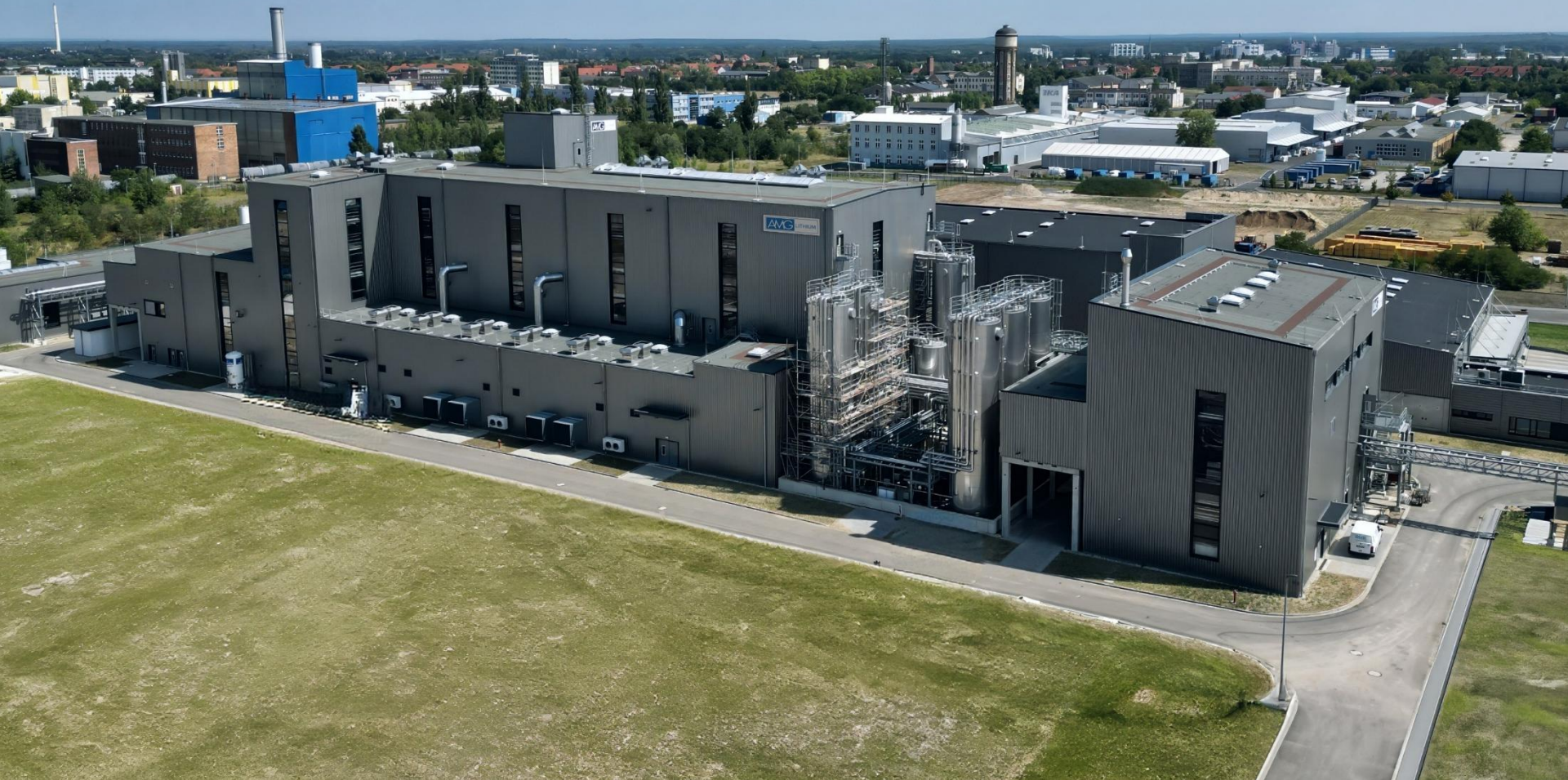


THE TECHNOLOGY OF ENERGY SAVING

Investor Presentation | Fourth Quarter 2025



AMG CRITICAL MATERIALS N.V.

Lithium Hydroxide battery-grade refinery – Bitterfeld, Germany

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GROWTH STRATEGY SNAPSHOT



Proactive Portfolio Management: AMG and Asbury Carbons signed a definitive agreement in October 2025 for AMG to sell Graphit Kropfmühl GmbH to Asbury Carbons. The transaction reflects an enterprise value of \$65 million, and AMG will use the proceeds from this transaction to strengthen its balance sheet and focus on its core growth businesses.



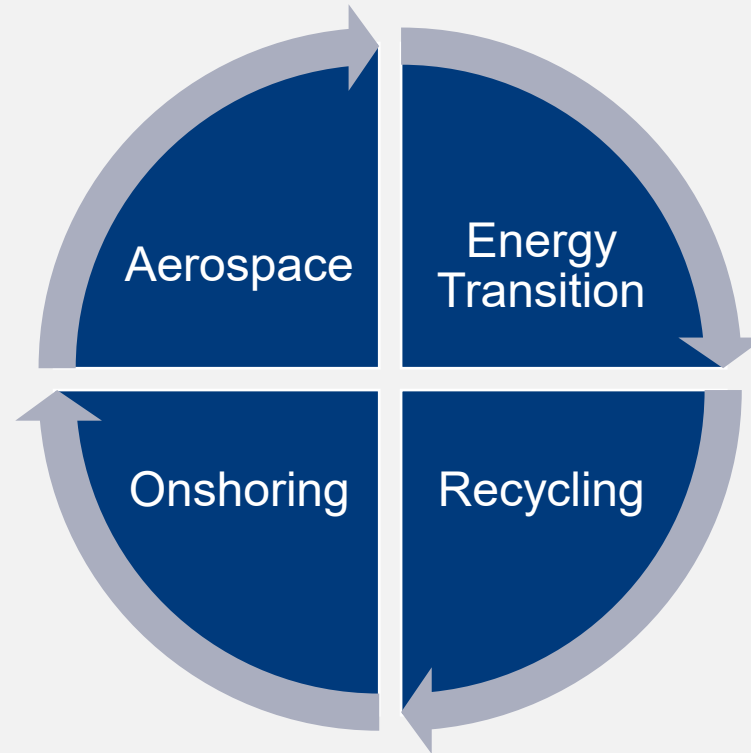
Strategic Developments:

- AMG Lithium is starting engineering on a 5,000-ton lithium carbonate to lithium hydroxide conversion plant at its Bitterfeld site, which will be designed to accept recycled lithium carbonate and convert it to technical-grade hydroxide for use in Bitterfeld's main upgrading facility. As announced in December 2025, the plant's capital cost is expected to be \$50 million, 20% of which will be supported by a funding grant from the German Federal Ministry for Economic Affairs and Energy.
- SARBV's development with Advanced Circular Materials Company (ACMC) "Supercenter" Phase 1 project in Saudi Arabia is under construction and moving to final documentation on a non-recourse project financing. AMG's equity commitment to the project will be \$30 million, and AMG is the sole offtaker of the planned 8 million pounds of V_2O_5 produced by the plant.
- AMG announces the purchase of Aura Technologies GmbH and a subsequent \$40 million investment to expand Aura's production processes to produce high-purity molybdenum from spent hydrodesulfurization (HDS) catalyst. Molybdenum is a key component of HDS catalyst, and although Aura is a long-standing processor of spent HDS catalyst, achieving full circularity to catalyst-ready high-purity molybdenum is only possible via AMG's proprietary processing technology

MEGA TRENDS OFFER GROWTH OPPORTUNITIES

AMG Vanadium

- Vanadium recycling value chain via spent catalysts in Saudi Arabia (ACMC)
- Chrome value chain in the US
- High-purity molybdenum from recycled catalysts
- Vanadium oxide in the US

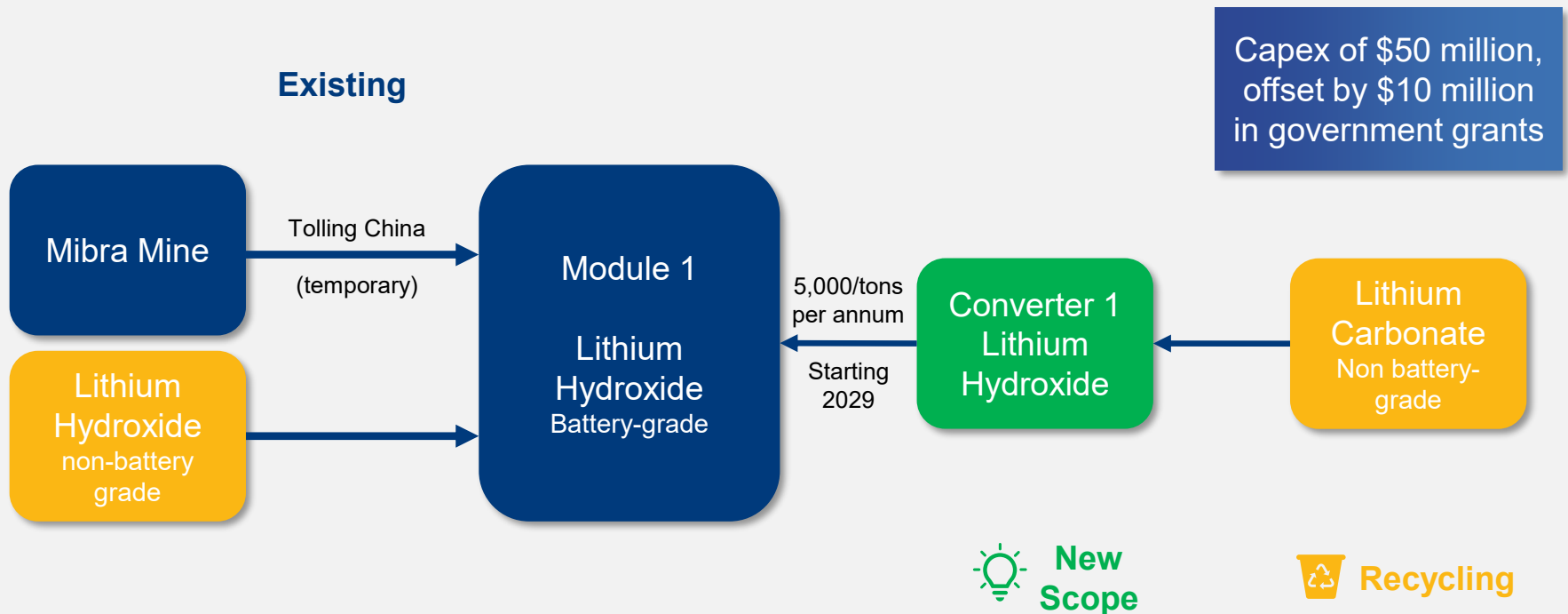


AMG Lithium

- Recycled feedstock alternatives for lithium cluster in Bitterfeld, including low-grade lithium carbonate and black mass
- Technical lithium hydroxide plants in Brazil and/or Portugal
- Battery-grade lithium hydroxide (expansion)
- Lithium sulfides for solid-state batteries

AMG is actively evaluating all available financing options, while remaining focused on preserving its balance sheet.

INTRODUCING LOW-GRADE LITHIUM CARBONATE FEEDSTOCK



—  Diversified recycled feedstock sources strengthen the environmental footprint, resilience and profitability of AMG's European Lithium Refining and Recycling Hub in Bitterfeld, Germany.

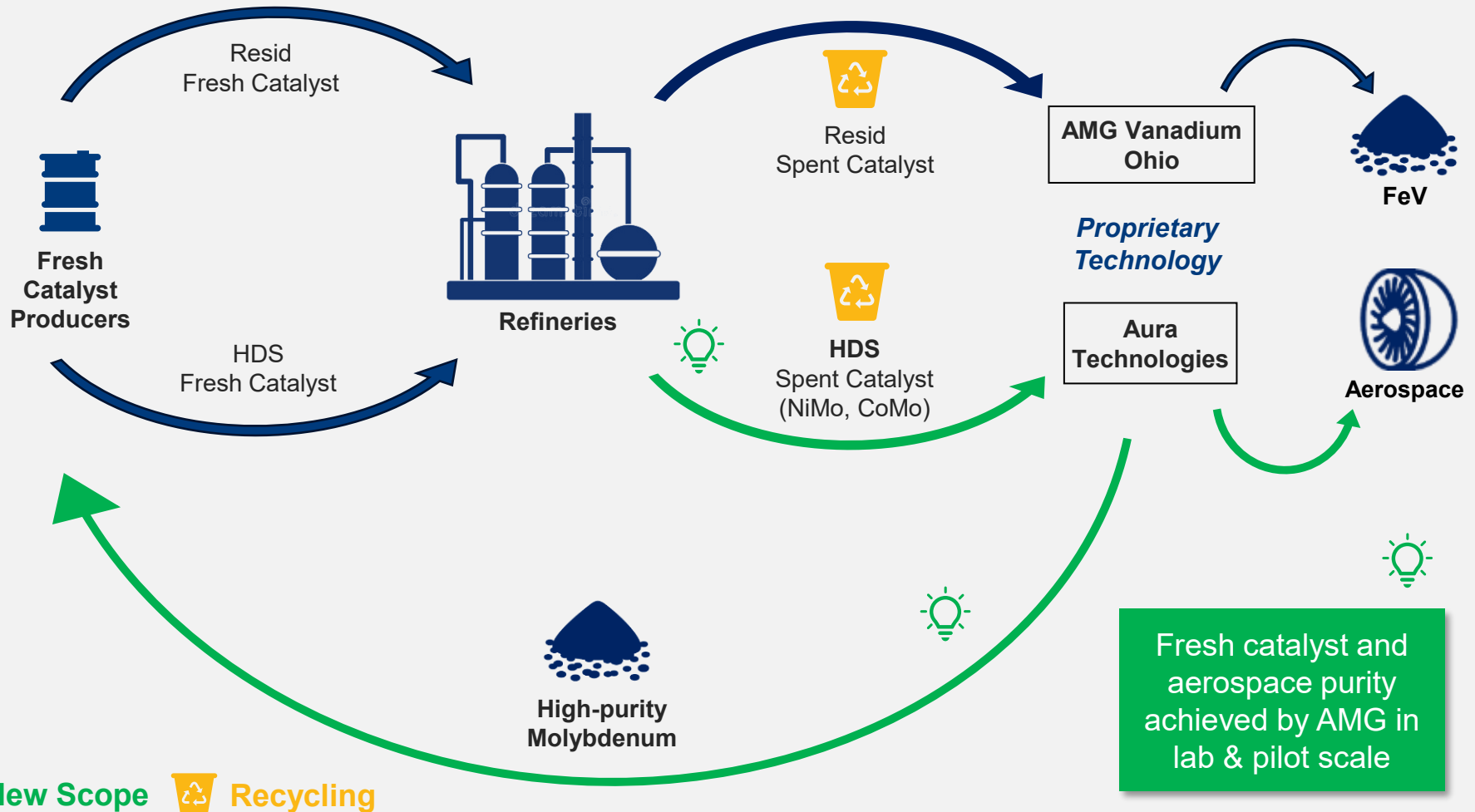
ABUNDANCE OF LOW-GRADE LITHIUM CARBONATE

- EU regulations require 6% of recycled lithium content already from 2030. More than 80% of the recycled lithium yields a low-grade lithium carbonate. There is also abundance of low-grade lithium carbonate from primary mining.
- By building lithium carbonate converter AMG will be creating an alternative to processing in China and enabling the battery industry in Europe fulfilling regulatory requirements.
- Relevant volumes of recycling material in Europe are expected to ramp-up beyond 2030, initially from scrap, and later from spent batteries. AMG is virtually working with every recycling project in Europe. The low-grade carbonate from primary mining is already available.

Planned European lithium recycling capacities



INTRODUCING HIGH-PURITY MOLYBDENUM CIRCULAR ECONOMY

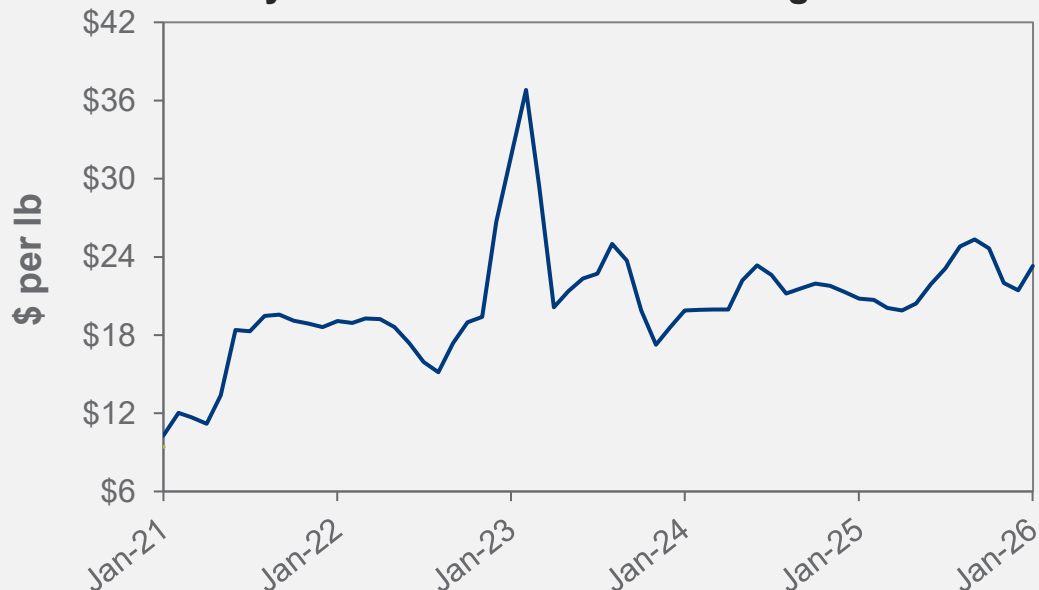


 **New Scope**  **Recycling**

GAME CHANGER FOR FRESH CATALYST PRODUCTION

Investment of
\$50 million

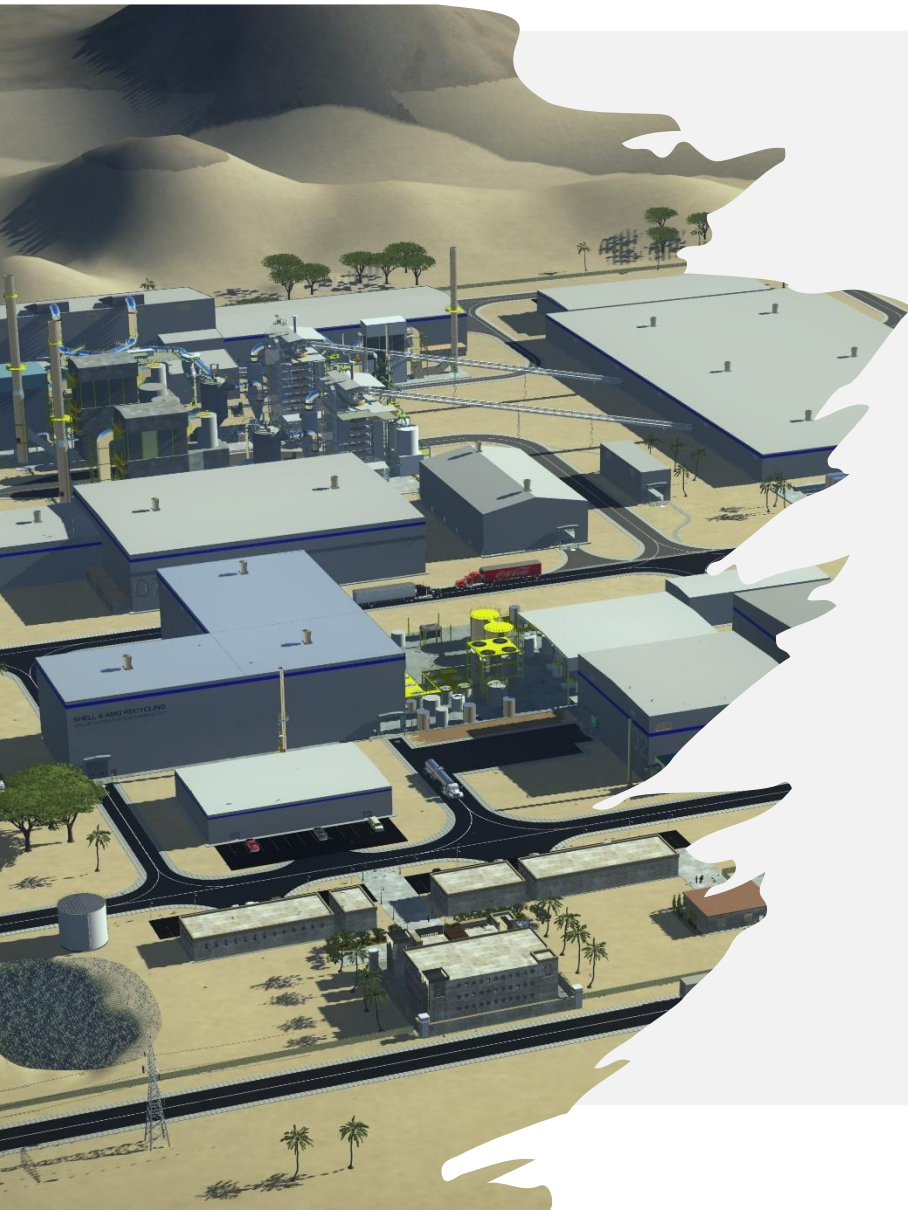
Molybdenum Oxide Market Pricing



- Molybdenum accounts for 30-50% of fresh catalyst costs, resulting in extreme cost volatility.
- AMG's recently developed proprietary technology turns recycled molybdenum into fresh catalyst and aerospace purities.
- Aura Tech offers experience in sourcing and roasting of spent HDS catalysts. Its fully permitted site in Germany will serve as a platform for expansion into high-purity molybdenum.

AMG has a first mover advantage in circular high-purity molybdenum outside of China. It is in advanced talks with leading HDS catalysts producers. Target market entry is in 2029.

CLOSING THE LOOP ON REFINERY WASTE IN THE KSA



ACMC: A world-class vanadium recycling facility in Jubail Industrial City in Saudi Arabia (“the Kingdom”) producing 8 million pounds of high-purity V_2O_5 . Planned start-up in the first half of 2028. AMG Critical Materials implicitly owns a 33.5% stake in ACMC through its JV with Shell (SARBV). AMG has agreed to purchase 100% of the V_2O_5 produced by ACMC.

AMG equity investment of \$30 million

Supercenter Project

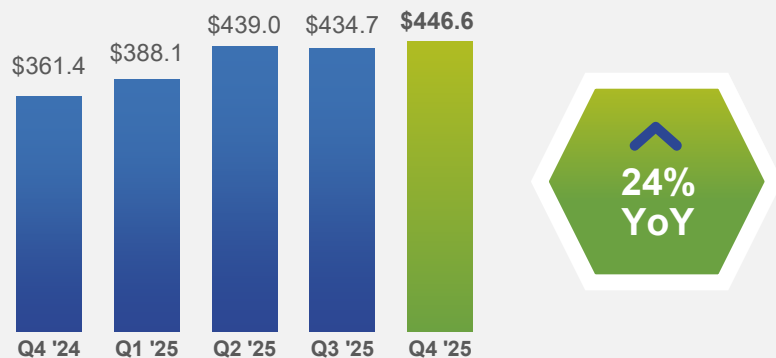
Phase 1: ACMC (including vanadium electrolyte plant, a lithium vanadium battery, and a fresh catalyst R&D center)

Phase 2: spent catalyst processing facility

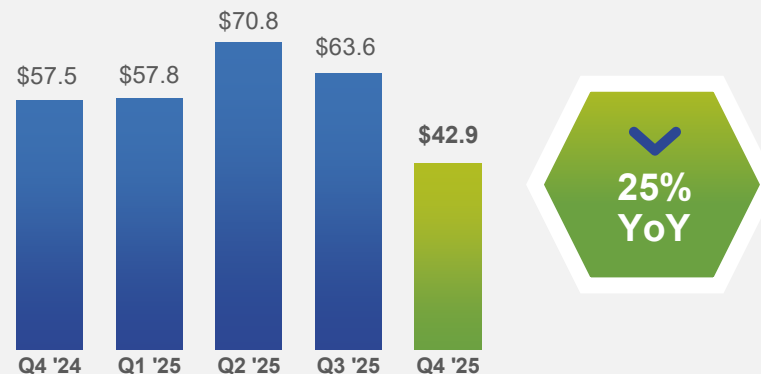
Phase 3: fresh catalyst production facility

QUARTERLY FINANCIAL HIGHLIGHTS

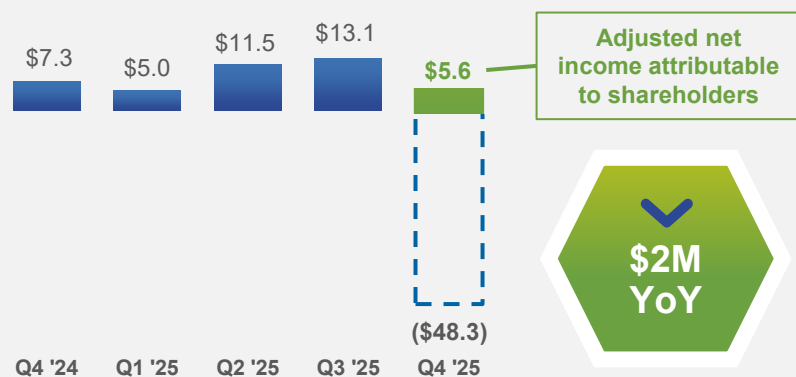
REVENUE (IN MILLIONS OF US DOLLARS)



ADJUSTED EBITDA (IN MILLIONS OF US DOLLARS)



ADJUSTED NET INCOME (LOSS) ATTRIBUTABLE TO SHAREHOLDERS (IN MILLIONS OF US DOLLARS)







KEY HIGHLIGHTS

- Revenue of \$447 million in Q4 '25 increased 24% compared to the Q4 '24 revenue of \$361 million
- Q4 '25 adjusted EBITDA of \$43 million was 26% lower than the \$58 million in Q4 '24, primarily due to the recognition of incremental 45X allowances in Q4 '24
- Adjusted net income for Q4 25 excludes \$41 million of non-cash tax expenses related to the derecognition of net operating loss carryforwards in the US and to a lesser extent Germany, and \$19 million of non-cash expenses related to the closure of AMG Silicon, net of taxes

QUARTERLY REVENUE DRIVERS

LITHIUM

	SEGMENT RESULTS		KEY DRIVERS	
	Q4 2025	Q4 2024	Price	Volume
Revenue	\$61.4	\$53.1	Spodumene 	
Adjusted Gross Profit	\$2.9	\$8.4	Tantalum 	

VANADIUM

	SEGMENT RESULTS		KEY DRIVERS	
	Q4 2025	Q4 2024	Price	Volume
Revenue	\$156.5	\$145.5	Vanadium 	
Adjusted Gross Profit	\$15.4	\$36.7	Titanium Alloys 	
			Chrome 	

TECHNOLOGIES

	SEGMENT RESULTS		KEY DRIVERS	
	Q4 2025	Q4 2024	Price	Volume
Revenue	\$228.6	\$162.8	Graphite 	
Adjusted Gross Profit	\$50.5	\$35.2	Antimony 	
			Engineering Book to Bill 	*

* AMG Engineering variance arrow represents total change in book to bill, not volume or price

FINANCIAL PERFORMANCE, LEVERAGE & VALUATION DASHBOARD

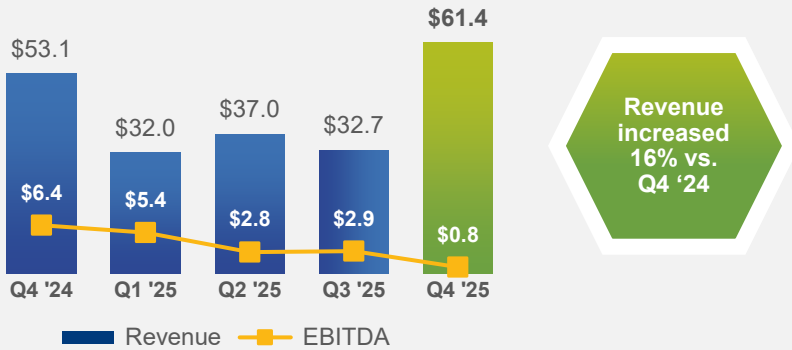
METRIC	FY 2025	FY 2024
Return on Assets	-0.6%	-1.3%
Return on Capital Employed	13.2%	9.1%
EV / Adjusted EBITDA	6.8x	5.6x
Total Net Debt / Adjusted EBITDA	2.2x	2.8x
Liquidity (USD millions)	\$484	\$494

- In July 2025, to preserve liquidity and reduce refinancing risk, AMG executed a maturity extension on its \$200 million revolving credit facility; the revolver maturity date was extended from November 2026 to August 2028 with terms similar to the original agreement; the term loan maturity date of November 2028 remains unchanged

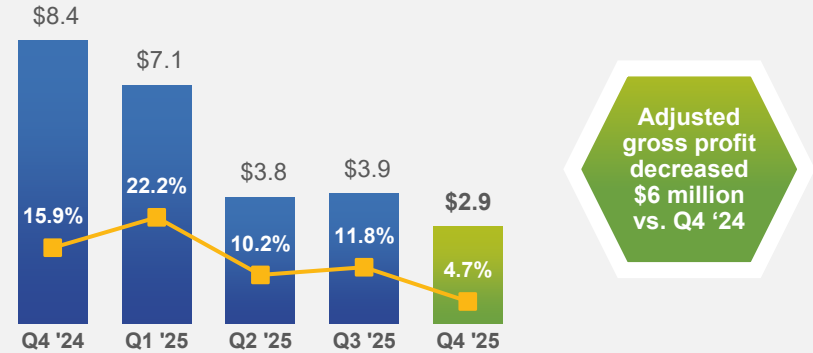
Notes: Quarterly net income and Adjusted EBITDA figures reflect LTM figures for comparison purposes. 'Return on Assets' defined as 'Net Income' / 'Total Assets'; 'Return on Equity' is defined as 'Net Income' / 'Shareholder's Equity'; 'Return on Capital Employed' is defined as 'Adjusted EBIT' / 'Average Operating Capital Employed'; 'EV' is defined as 'Market Capitalization' + 'Total Debt' - 'Cash & Cash Equivalents' using share prices of €28.40 and €13.90 for FY 2025 and FY 2024, respectively, and fx rates of 1.17394 and 1.0386, respectively, per oanda.com; EV / Adjusted EBITDA excludes pensions; the remaining debt in 'Net Senior Debt' is a 30-year bond.

AMG LITHIUM FINANCIAL HIGHLIGHTS

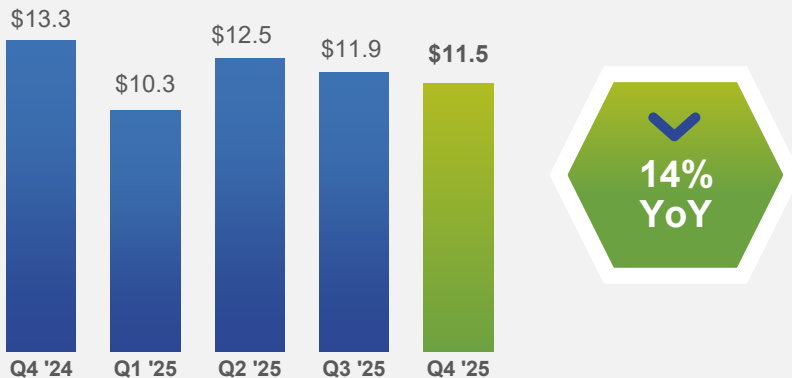
REVENUE & ADJUSTED EBITDA (IN MILLIONS OF US DOLLARS)



ADJUSTED GROSS PROFIT (IN MILLIONS OF US DOLLARS)



CAPITAL EXPENDITURES (IN MILLIONS OF US DOLLARS)

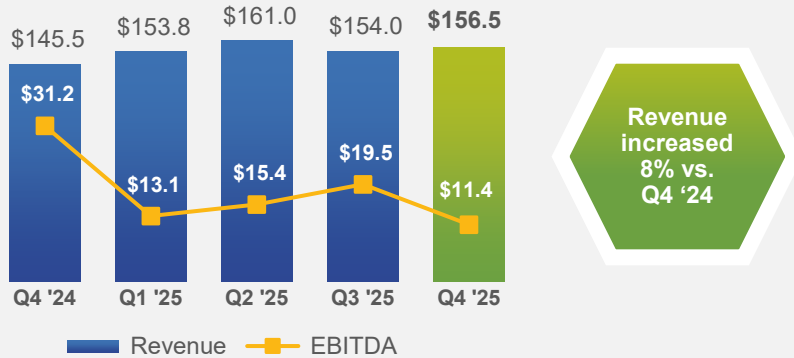


KEY HIGHLIGHTS

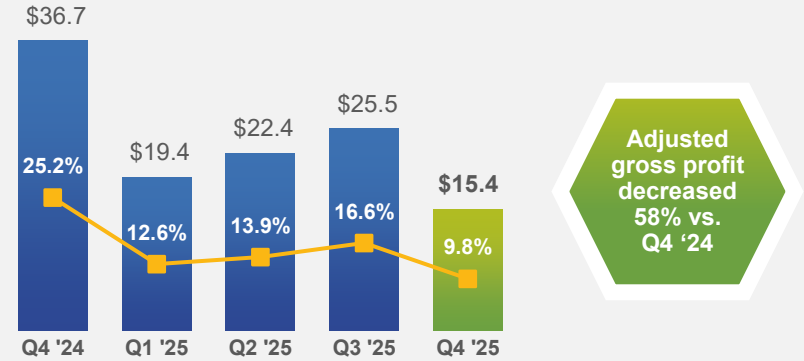
- Revenue increased 16% compared to Q4 2024, primarily driven by higher lithium and tantalum market prices, as well as a 35% increase in tantalum sales volumes; these impacts were partially offset by lower lithium concentrate sales volumes versus Q4 2024
- In Q4 2025, AMG sold 28,326 dry metric tons (“dmt”) of lithium concentrates, 15% less than the 33,492 dmt in Q4 2024 mainly due to poor quality ore causing recoveries to drop; the average realized sales price was \$689/dmt CIF China and the average cost per ton was \$489/dmt CIF China, up from \$290/dmt in Q4 2024 due to the lower volumes and higher cost of mining activities in the current quarter

AMG VANADIUM FINANCIAL HIGHLIGHTS

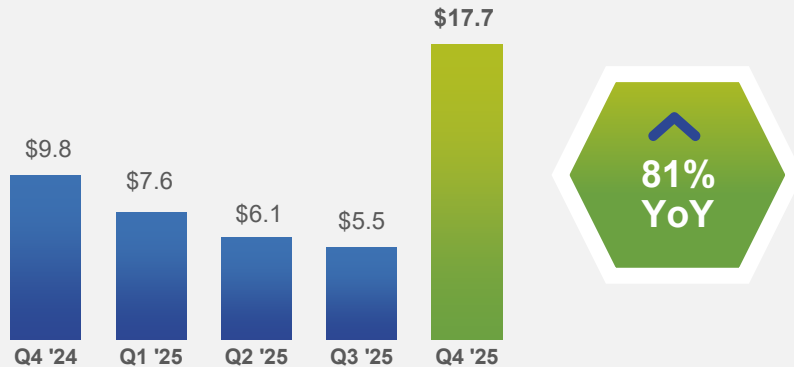
REVENUE & ADJUSTED EBITDA (IN MILLIONS OF US DOLLARS)



ADJUSTED GROSS PROFIT (IN MILLIONS OF US DOLLARS)



CAPITAL EXPENDITURES (IN MILLIONS OF US DOLLARS)

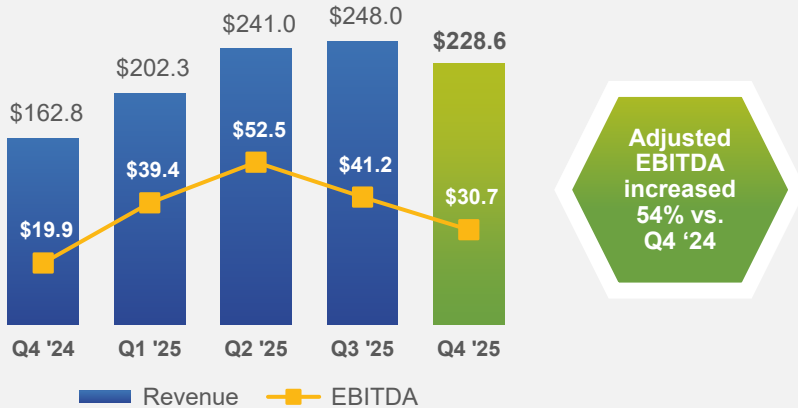


KEY HIGHLIGHTS

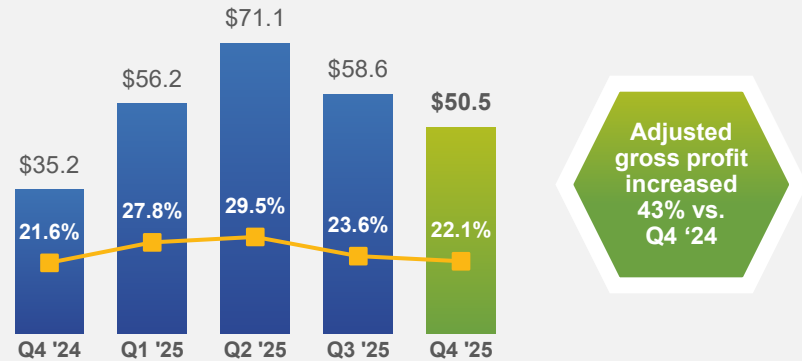
- Revenue increased by 8% in Q4 2025, due primarily to increased volumes of chrome metal and titanium alloys, partially offset by lower volumes of ferrovandium
- Q4 2025 adjusted EBITDA was 64% lower than in Q4 2024, primarily due to the recognition of incremental 45X allowances in Q4 2024, as well as lower volumes of ferrovandium and lower sales prices in chrome metal
- Q4 2025 CapEx increased due to expenditures for our high-purity chrome metal plant in the US

AMG TECHNOLOGIES FINANCIAL HIGHLIGHTS

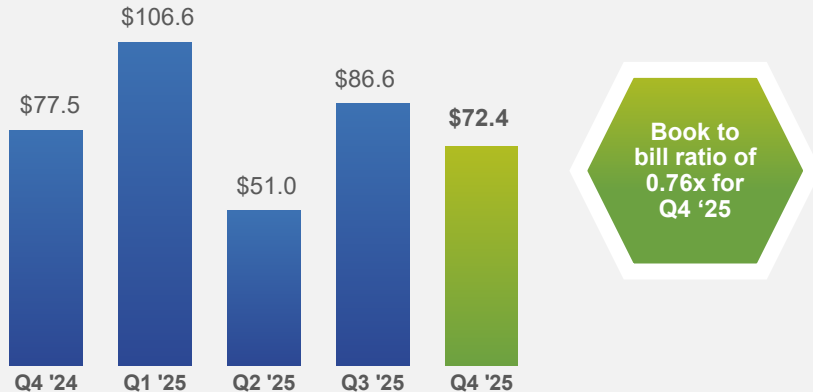
REVENUE & ADJUSTED EBITDA (IN MILLIONS OF US DOLLARS)



ADJUSTED GROSS PROFIT (IN MILLIONS OF US DOLLARS)



ORDER INTAKE (IN MILLIONS OF US DOLLARS)

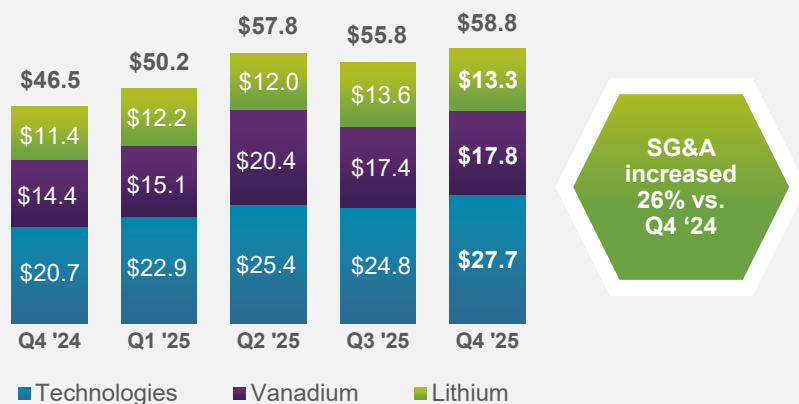


KEY HIGHLIGHTS

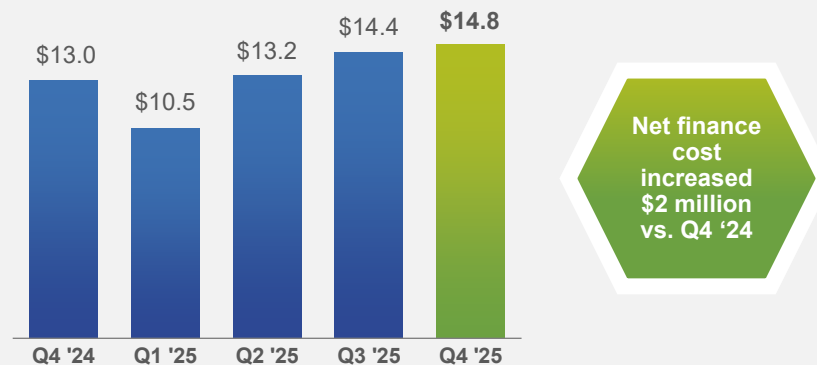
- Q4 2025 revenue increased by \$66 million, or 40%, vs. Q4 2024, driven largely by higher antimony sales prices in the current quarter as well as by strong sales in Engineering
- Adjusted EBITDA of \$31 million in Q4 2025 was \$11 million higher than the \$20 million in Q4 2024, with the increase due to higher profitability in AMG Antimony and AMG Engineering
- The Company signed \$72 million in new orders during Q4 2025, representing a 0.76x book to bill ratio; order backlog was \$370 million as of December 31, 2025

KEY CORPORATE INCOME STATEMENT ITEMS

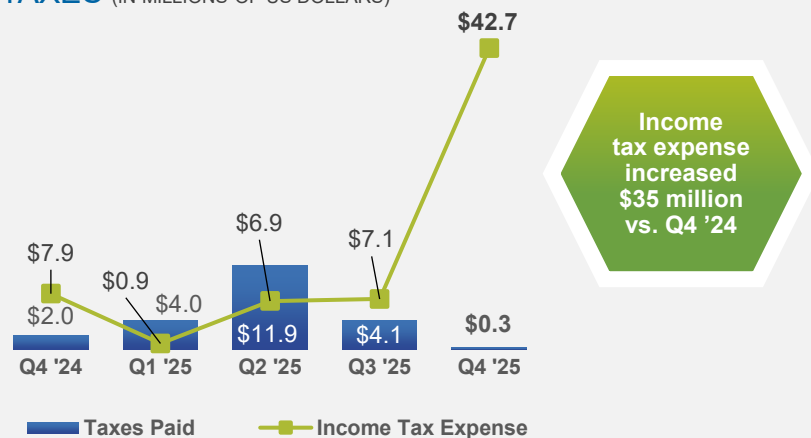
SG&A EXPENSES (IN MILLIONS OF US DOLLARS)



NET FINANCE COST (IN MILLIONS OF US DOLLARS)



TAXES (IN MILLIONS OF US DOLLARS)



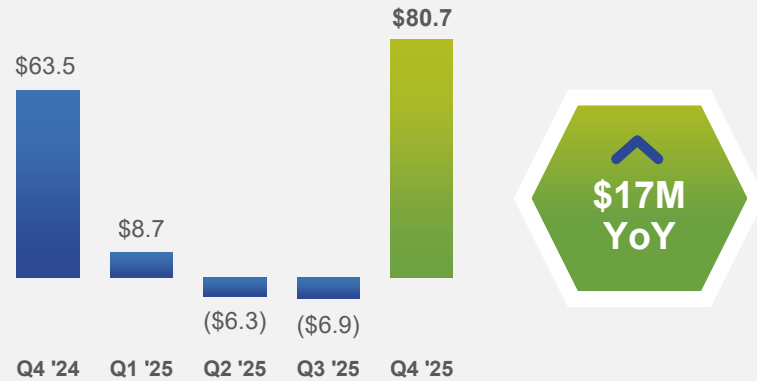
KEY HIGHLIGHTS

- SG&A expenses in Q4 2025 were 26% higher than Q4 2024, with the variance largely driven by the increase in headcount in our Lithium, Chrome, and LIVA businesses associated with our strategic expansion projects, higher personnel costs at AMG Antimony related to increased sales activity, and higher professional fees associated with project development costs
- Net finance cost in Q4 2025 was \$15 million vs. \$13 million in Q4 2024
- AMG recorded an income tax expense of \$43 million in Q4 2025 compared to \$8 million in Q4 2024, with the increase primarily due to a significant derecognition of net operating loss carryforwards in the US and to a lesser extent in Germany which increased tax expense by \$41 million; this increase was partially offset by a deferred tax benefit in Brazil resulting from the appreciation of the Brazilian Real

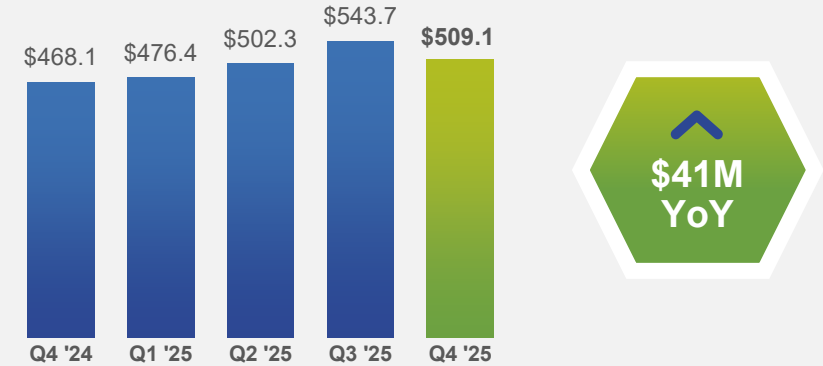
CASH FLOW AND WORKING CAPITAL

CASH FROM (USED IN) OPERATING ACTIVITIES

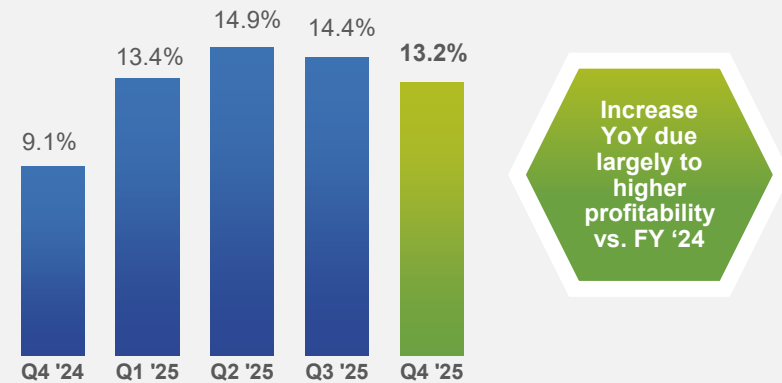
(IN MILLIONS OF US DOLLARS)



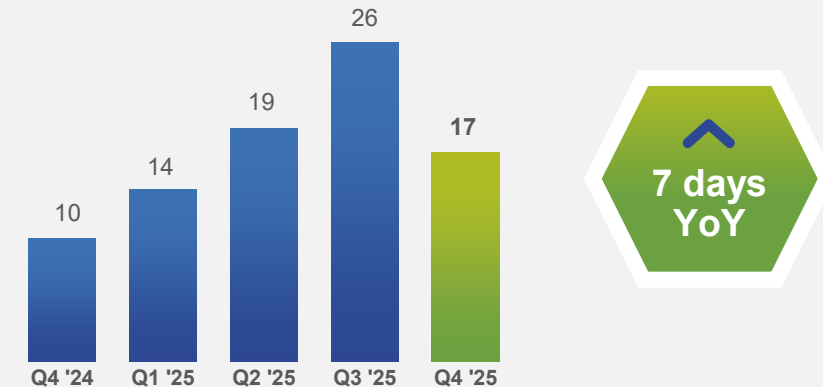
NET DEBT (IN MILLIONS OF US DOLLARS)



ANNUALIZED ROCE



WORKING CAPITAL DAYS



OUTLOOK

CAPITAL EXPENDITURES

- AMG projects capital expenditures to be approximately \$70 to \$90 million for full year 2026, primarily driven by the targeted growth investments in the Vanadium and Lithium segments.

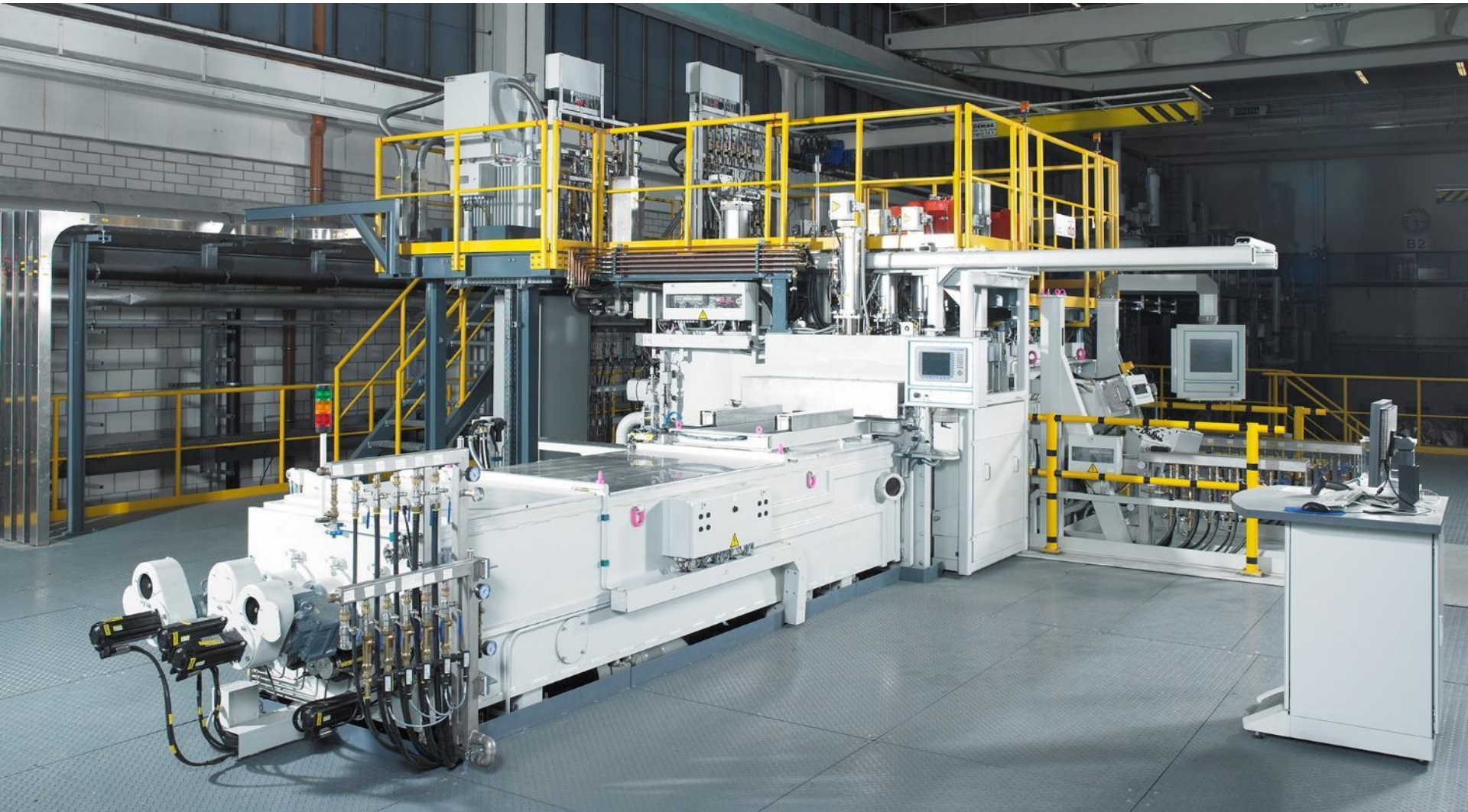
ADJUSTED EBITDA

- We expect our adjusted EBITDA to be in the range of \$210 to \$240 million in 2026.
- Pricing for many of our materials have strengthened in early 2026 and the backlog in our Engineering business has sustained historically high levels. However, given the lag of the pricing effect falling through our P&L, this tailwind will start supporting our adjusted EBITDA beginning in the second quarter of 2026 and as a result, we expect the first quarter of 2026 to be down sequentially.



The fundamental positions of our businesses are sound, and **AMG remains focused on disciplined, sustainable growth**

OPERATIONAL HIGHLIGHTS



OPERATIONAL HIGHLIGHTS

AMG is effectively progressing in its strategic expansions and joint ventures, maintaining strong momentum across its lithium and vanadium operations while advancing key projects aimed at enhancing global resource recovery and market reach.

LITHIUM EXPANSION

Lithium hydroxide refinery is ramping up production, producing in specification battery-grade lithium hydroxide and progressing with customer qualification as planned

VANADIUM PROJECT ADVANCEMENTS

Construction of the German electrolyte plant is complete; advancing satellite roasting strategy

STRATEGIC JOINT VENTURES

SARBV's development with ACMC "Supercenter" Phase 1 project in Saudi Arabia has begun construction and is moving to final documentation on a non-recourse project financing

HEALTH AND SAFETY FOCUS



Safety Indicators

AMG compares itself to the industry average for Primary Metal Manufacturing (NAICS 331).

The most recent data provided in 2024 by the United States Bureau of Labor Statistics reports that the Primary Metal Manufacturing industry's total recordable case rate was **3.3** and the lost time rate was **1.0**.

PERIOD	12 MONTH AVERAGE LOST TIME INCIDENT RATE	12 MONTH AVERAGE TOTAL INCIDENT RATE
2024 TTM Dec	0.48	0.90
2025 TTM Dec	0.66	1.46



AMG outperformed the NAICS 331 benchmark by 56% for recordable rate and by 34% for lost time rate.

APPENDIX



AMG PROVIDES CRITICAL MATERIALS AND RELATED PROCESS TECHNOLOGIES TO ADVANCE A LESS CARBON-INTENSIVE WORLD

A GLOBAL IMPERATIVE FOR THE 21ST CENTURY

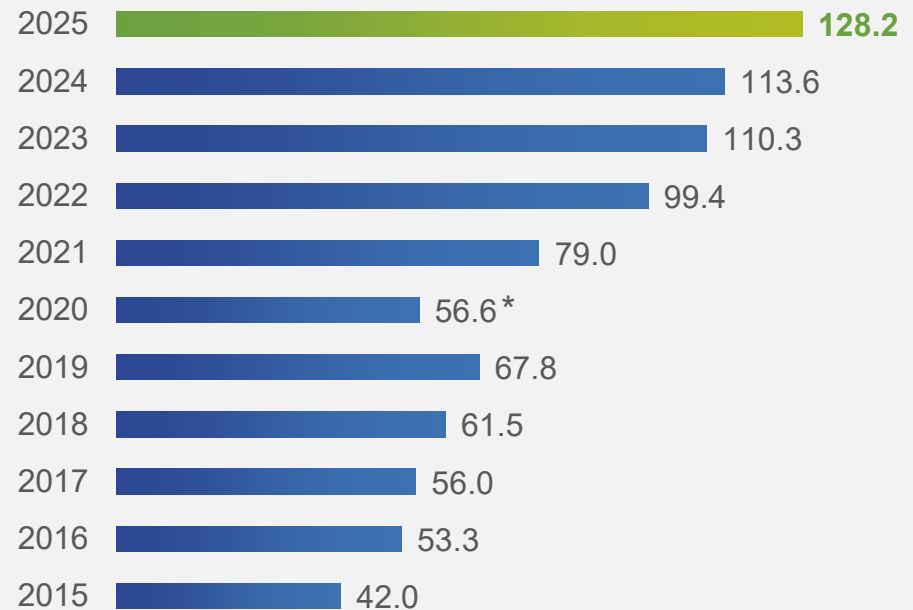
AMG: ENABLING TECHNOLOGIES

Products and processes saving CO₂ emissions during use (e.g., light-weighting and fuel efficiency in the aerospace and automotive industries)

AMG: MITIGATING TECHNOLOGIES

Products and processes saving raw minerals, energy and CO₂ emissions during manufacturing (e.g., recycling of ferrovanadium)

AMG'S ENABLED CO₂ EMISSION REDUCTIONS (Million MT)



* 2020 decrease due to the global pandemic significantly impacting volumes in our aerospace exposed businesses

CRITICAL MATERIALS — AVERAGE QUARTERLY MARKET PRICES

MATERIALS	Q4 2024	Q4 2025	FEB 18, 2026 SPOT	Q4 '25 VS. Q4 '24 % CHANGE	SPOT VS. Q4 '25 % CHANGE
Ferrovandium (\$/lb) <i>CRU</i>	\$13.75	\$13.45	\$21.25	(2%)	58%
Molybdenum (\$/lb) <i>S&P Global Platts</i>	\$21.69	\$22.85	\$28.75	5%	26%
Nickel (\$/MT) <i>Fastmarkets</i>	\$16,034	\$14,888	\$16,835	(7%)	13%
Chrome Metal (\$/lb) <i>CRU</i>	\$5.95	\$6.06	\$5.68	2%	(6%)
Tantalum (\$/lb) <i>Argus Metals</i>	\$81.79	\$98.18	\$152.50	20%	55%
Spodumene (\$/MT) <i>Asian Metal</i>	\$773	\$1,046	\$1,900	35%	82%
Lithium Carbonate (\$/MT) <i>Asian Metal</i>	\$10,528	\$12,464	\$19,903	18%	60%
Lithium Hydroxide (\$/MT) <i>Fastmarkets</i>	\$9,295	\$10,323	\$17,000	11%	65%
Antimony (\$/MT) <i>Fastmarkets</i>	\$36,336	\$44,203	\$24,750	22%	(44%)
Graphite (\$/MT) <i>Benchmark Minerals</i>	\$1,140	\$1,063	\$1,063	(7%)	—

CRITICAL MATERIALS — FULL YEAR AND CURRENT SPOT PRICES

MATERIALS	AVG 2024	AVG 2025	FEB 18, 2026 SPOT	AVG '25 VS. AVG '24 % CHANGE	SPOT VS. AVG '25 % CHANGE
Ferrovandium (\$/lb) <i>CRU</i>	\$13.13	\$14.15	\$21.25	8%	50%
Molybdenum (\$/lb) <i>S&P Global Platts</i>	\$21.30	\$22.14	\$28.75	4%	30%
Nickel (\$/MT) <i>Fastmarkets</i>	\$16,807	\$15,155	\$16,835	(10%)	11%
Chrome Metal (\$/lb) <i>CRU</i>	\$5.52	\$6.18	\$5.68	12%	(8%)
Tantalum (\$/lb) <i>Argus Metals</i>	\$77.94	\$94.37	\$152.50	21%	62%
Spodumene (\$/MT) <i>Asian Metal</i>	\$972	\$842	\$1,900	(13%)	126%
Lithium Carbonate (\$/MT) <i>Asian Metal</i>	\$12,544	\$10,488	\$19,903	(16%)	90%
Lithium Hydroxide (\$/MT) <i>Fastmarkets</i>	\$11,926	\$9,250	\$17,000	(22%)	84%
Antimony (\$/MT) <i>Fastmarkets</i>	\$23,005	\$52,179	\$24,750	127%	(53%)
Graphite (\$/MT) <i>Benchmark Minerals</i>	\$1,095	\$1,075	\$1,063	(2%)	(1%)

(LOSS) PROFIT FOR THE PERIOD TO ADJUSTED EBITDA RECONCILIATION

(000's USD)	Q4 2025	Q4 2024	FY 2025	FY 2024
(Loss) profit for the period	(\$46,402)	\$10,549	(\$14,320)	(\$25,786)
Income tax expense	42,706	7,905	57,570	23,409
Net finance cost	14,770	12,952	52,879	42,835
Equity-settled share-based payment transactions	1,823	1,514	7,757	6,077
Restructuring expense	470	25	4,266	2,844
Brazil's SP1+ expansion	(274)	–	4,236	2,074
Silicon severance & closure costs	19,310	–	19,310	–
Gain on excess emissions credits	(11,065)	–	(11,065)	–
Inventory cost adjustment	(6,353)	4,284	2,144	28,607
Asset impairment reversal	27	(1,449)	1,711	(1,449)
Strategic project expense ⁽¹⁾	8,233	5,586	37,440	27,490
Share of loss of associates	156	1,063	3,403	3,769
Post-retirement benefits	–	–	3,133	–
Others	1,932	(495)	465	(345)
EBIT	25,333	41,934	168,929	109,525
Depreciation and amortization	17,536	15,574	66,157	58,551
ADJUSTED EBITDA	42,869	57,508	235,086	168,076

Notes:

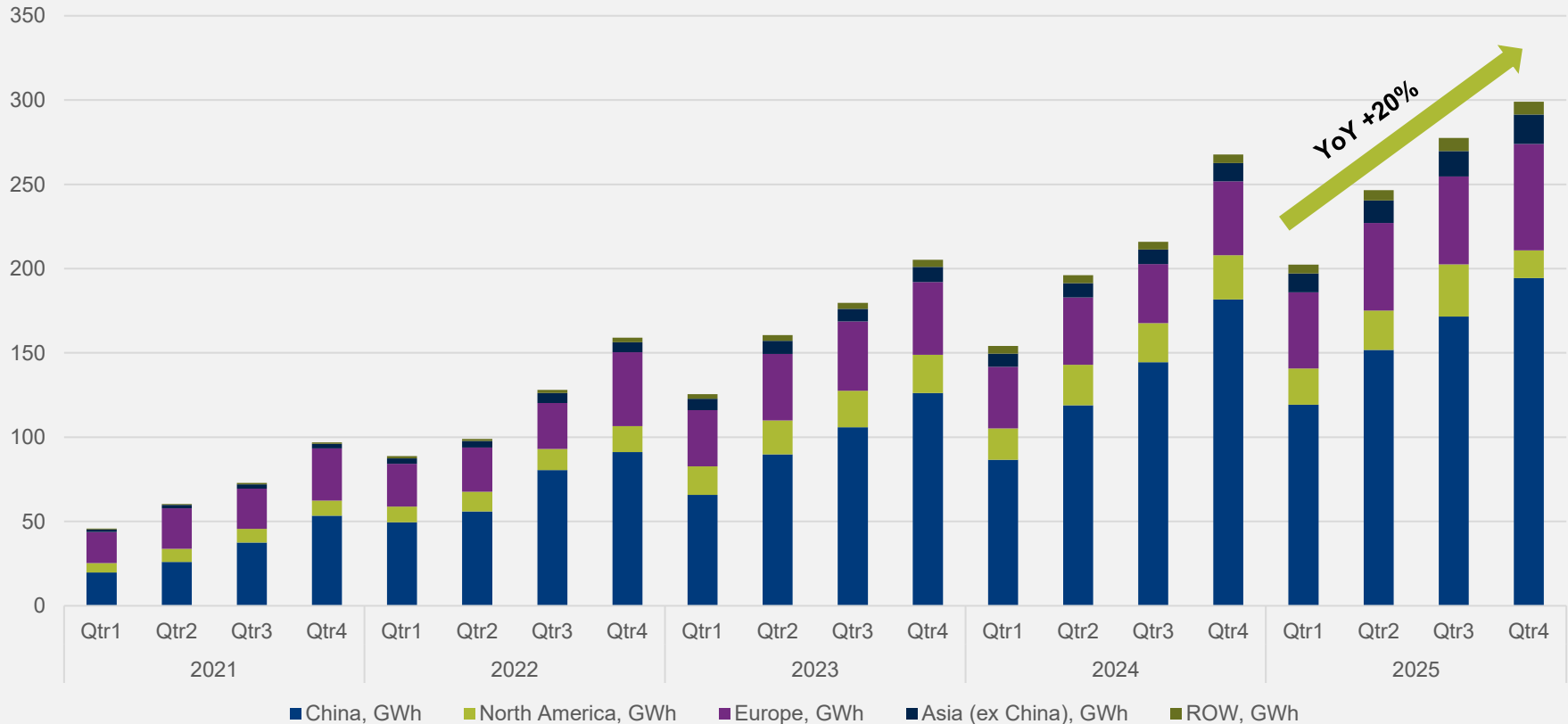
(1) The Company is in the initial development and ramp-up phases for several strategic expansion projects, including the joint venture with Shell, the LIVA Battery System, and the lithium expansion in Germany, which incurred project expenses during the quarter but are not yet operational. AMG is adjusting EBITDA for these exceptional charges.

APPENDIX: LITHIUM MARKET UPDATE



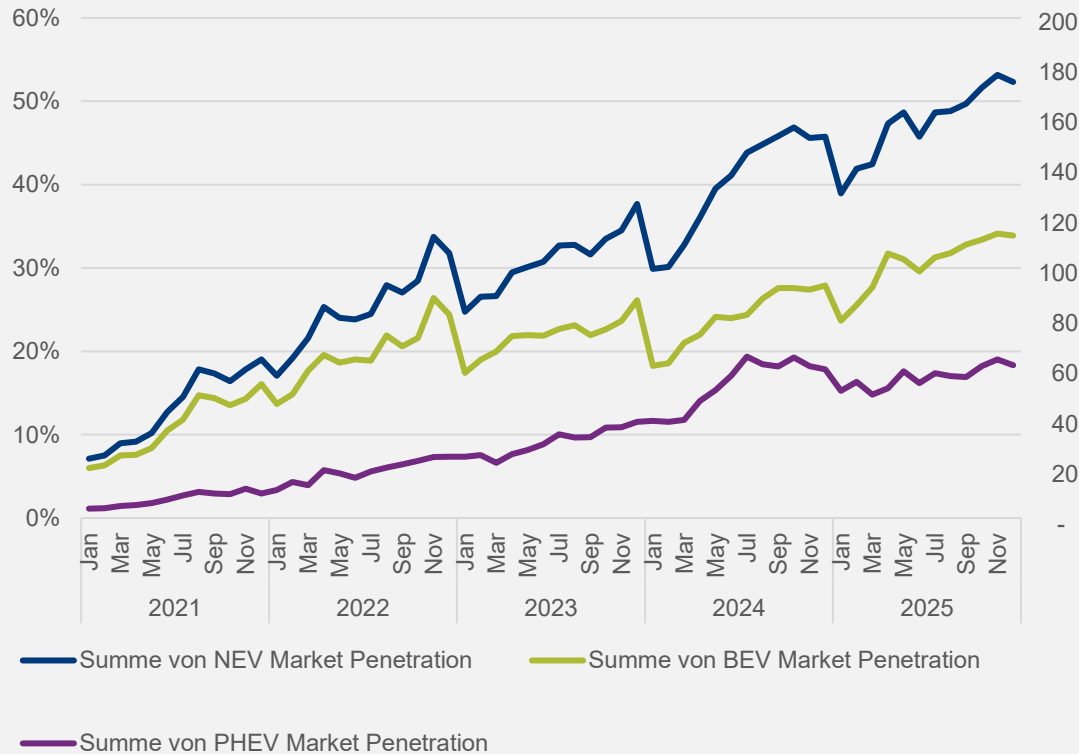
GLOBAL 2025 EV SALES TOTAL 20.7 MILLION CARS – 20% GROWTH

Quarterly electric car sales by region in GWh, 2021-2025

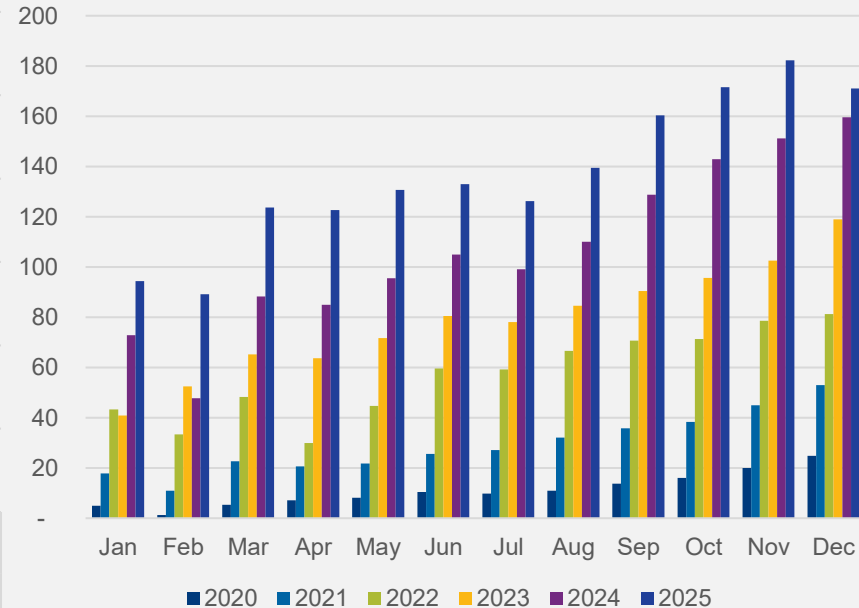


EV MARKET DEVELOPMENT 2020-2025 – CHINA

New Electric Vehicle NEV / BEV / PHEV market penetration (incl. Exports)

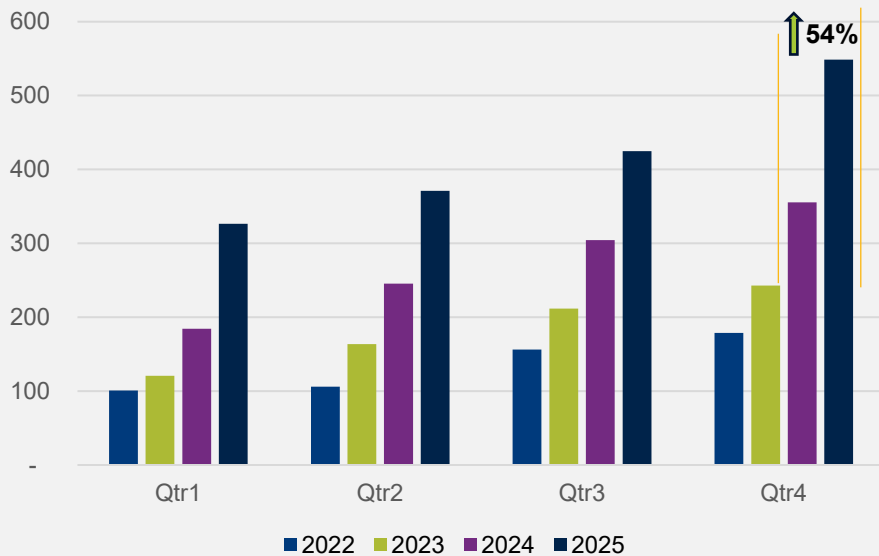


New Electric Vehicle Sales in China (incl. Exports) 10,000 NEV

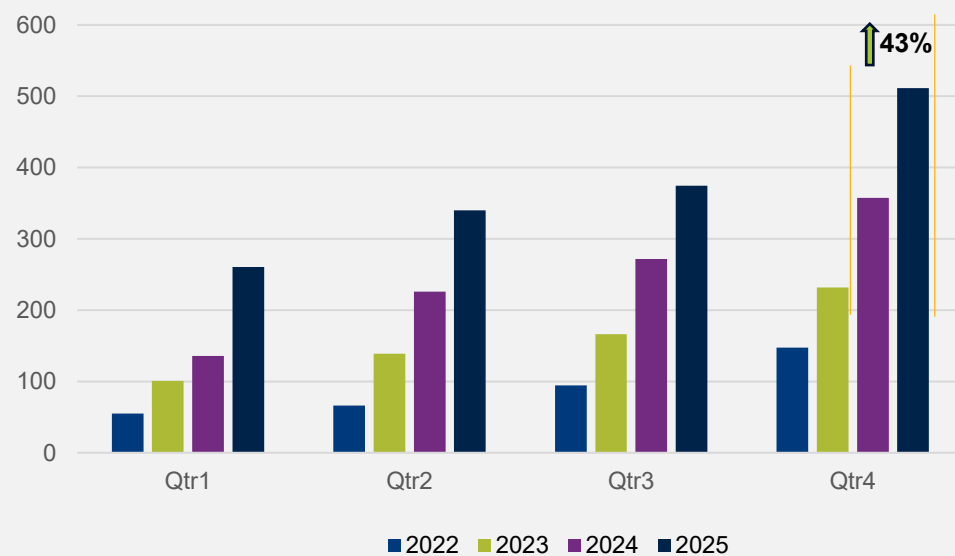


BATTERY MARKET DEVELOPMENT 2022-2025 – CHINA

Battery Production China per Quarter (GWh)



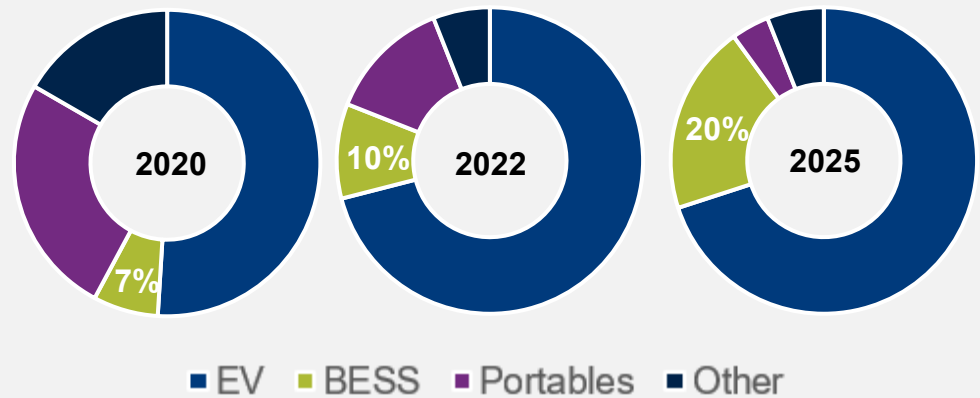
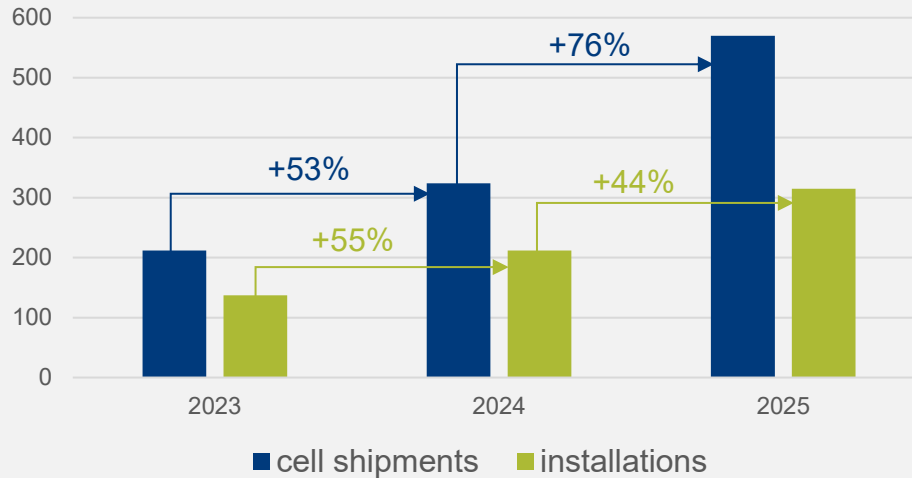
Battery Sold + Exported China per Quarter (Gwh)



Source: CAAM, CABIA – China

BESS WITH ANOTHER STRONG YEAR – 2026 INSTALLATIONS EXPECTED TO GROW AGAIN 30-45%

BESS cell shipments and installations in GWh



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LITHIUM LAB



LITHIUM HYDROXIDE – BITTERFELD, GERMANY



LIVA BATTERY



LI PROCESSING, AMG BRAZIL

This announcement appears as a matter of record.



AMG's LAW:

“Everything that can be recycled will be recycled.”



TITANIUM



PLUTONIUM



MINAS GERAIS – BRAZIL
LITHIUM TAILINGS



ENGINEERING – HANAU, GERMANY



MELTSHOP – ZANESVILLE, OHIO



TANTALUM, NIOBIUM, AND HAFNIUM



V₂O₅

VANADIUM, MOLYBDENUM AND NICKEL
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